# Small Business

**RESOURCE GUIDE** 









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**Nevada Edition 2020** 















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#### U.S. SMALL BUSINESS ADMINISTRATION

#### A MESSAGE FROM THE ADMINISTRATOR



t is my honor to serve as Administrator of the U.S. Small Business
Administration, leading a dedicated team of talented individuals across
America who are focused on helping entrepreneurs start, grow, and expand their small businesses. The SBA is here to support the prosperity and longevity of our nation's small businesses with timely and innovative resources to help them thrive in today's economy. America's entrepreneurs are innovators, risk-takers, and the catalyst for employment opportunities within their communities, and they are what makes our economy so strong and dynamic.

As we enter a new decade of possibilities, small businesses have a remarkable opportunity to continue building upon the success we've seen in our economy over the last three years. As the voice for America's 30 million small businesses, I am eager to advocate on entrepreneurs' behalf as a member of the President's Cabinet. Whether it's seeking access to capital, government contracting opportunities, business mentoring, or assistance with disaster recovery, the SBA is ready and determined to help our customers succeed.

The SBA remains committed to continuing our support of America's entrepreneurs and making an even bigger impact in communities across the country. In particular, the SBA is focused on elevating female entrepreneurs and our military veterans, expanding access to SBA resources

among entrepreneurs in disadvantaged communities, and continuing to prioritize disaster relief.

Within this resource guide, you will learn more about the tremendous tools the SBA provides small businesses through our 68 District Offices and numerous Resource Partners, such as our Small Business Development Centers, our SCORE mentoring network, Women's Business Centers, and Veterans Business Outreach Centers. Featured in this guide are some of the remarkable success stories of entrepreneurs who partnered with the SBA to take their businesses to the next level. The SBA encourages you to also utilize these resources to help strengthen and meet your business goals.

Sincerely,

Jovita Carranza SBA Administrator

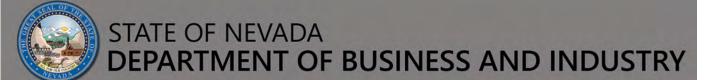






- Free business checklist
- \* Free operating agreements
- Easy business registration
- \* Easy license management
- \* Several agencies in one spot
- \* Many resources to save time

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Connecting you to the resources and information your business needs to succeed!



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# SBA Nevada District Office

300 S. Fourth St., suite 400 Las Vegas, NV 89101 (702) 388-6611 Fax (702) 388-6469 **sba.gov/nv**  **Northern Nevada Office** 

705 N. Plaza St. Carson City, NV 89701 (775) 230-4274

#### **District Director Letter**

elcome to the 2020 edition of the U.S. Small Business
Administration's Nevada District Office Small Business
Resource Guide. The SBA helps make the American dream
of small business ownership a reality. We are the only federal agency
dedicated to helping 30 million small businesses start, grow, expand, or
recover after a disaster. Our Las Vegas and Northern Nevada offices work
with an extensive network of business advisers and lenders to help small
businesses at every stage of development.

Across Nevada, we empower small businesses to:

- Find an advocate or mentor via our SBA Resource Partners, which
  include Small Business Development Centers, SCORE mentors, our
  Women's Business Center, and the Veterans Business Outreach
  Center, all powered by the SBA. We seek to provide the best
  information and guidance while working with these partners.
- Access SBA-guaranteed loans using local lenders. Small businesses that qualified for SBA-backed financing then often hired new employees, bought needed equipment, and built or renovated facilities.
- Gain federal contracts, improving their bottom line and benefiting the local economy.

Stay up to date on SBA events near you and get valuable local business information at **sba.gov/nv**. Register for email updates at **sba.gov/updates**. Use our Small Business Resource Guide to power your dream of starting, growing, or expanding your business in Nevada.

Sincerely,

Joseph P. Amato District Director



#### **District Director**

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Marquiesha Gillispie (702) 388-6651 marquiesha.gillispie@sba.gov

# LOCAL BUSINESS ASSISTANCE



eynolds Welding & Fabrication has grown steadily, building a loyal customer base, since Jerado Reynolds founded the company in 2005.

"At first the company was just Jerado," recalls his wife and co-owner, Joyce Reynolds. "Then it was him and me part time." During the day she worked as a nurse and spent her evenings doing all the company's paperwork. The Reynolds sank everything they earned into the business—money, time, and energy. She remembers with pride helping Jerado weld a stair railing at a local school. Her son later attended that same school, and she watched her child and others using the rail, benefiting from the hard work the couple did together. It was then Joyce decided as much as she loved her day job, she wanted to devote herself full time to the family business in Windsor, Connecticut. She wanted to work side-by-side with her husband, fully focused on administration and business growth. As they both hoped, word of mouth spread; clients made referrals. Joyce was soon overwhelmed with paperwork. They brought on two employees—doubling up in the busy seasons. They were able to maintain four full-time employees by 2009. After this, Joyce says, they saw that "things were not moving." She wanted to scale up.

#### Challenge

The company wasn't growing in part because it wasn't certified with the state department of transportation or prequalified with the Connecticut State Department of Administrative Services, Joyce says. She decided to tackle the certification problem full time, leaving her nursing career. This was the change she'd been wanting to make, but since her background was in health care, Joyce didn't feel fluent in the languages of construction or business. Joyce wanted to learn, and she had incentive: they needed the certifications to bid on bigger jobs. "Never be afraid to ask questions," she says. Joyce needed to find people with answers.

#### Solution

She and Jerado connected with the University of Hartford Entrepreneurial Center & Women's Business Center, an



SBA Resource Partner, where "from day one it was, Eureka! Everyone wanted to see us win." Women entrepreneurs receive essential business counseling and training from this national network of community-based centers. Most helpful was the detailed personal attention available through free one-on-one business counseling. Joyce also learned about workshops offered by providers like the Metropolitan District, a Connecticut nonprofit municipal corporation offering water and sewer services. At a meetand-greet, Joyce understood how much the SBA could help her business. An SBA professional walked Joyce through the extensive paperwork and, crucially, helped her register the company in the System for Award Management (sam.gov), positioning the company for new federal contracts.

"Resources like the Entrepreneurial Center and the SBA will train you from bottom to top," Joyce says. "They have finance classes that open your eyes regarding taxes. You'll learn how to register your business. They'll help with a contract or your website or accountability statements. Everything!"

Before the SBA, Reynolds Welding attempted the DOT certification on five separate occasions, always falling short because the process was so complicated. Joyce secured the certification with SBA guidance on the first attempt.

#### **Benefit**

Reynolds Welding now employs more than 15 workers, constructing stairs, rails, structural beams, and columns throughout the region. Jerado is working

# 5 Tips for Success

#### Find a great business mentor.

To find your local SBA office and resource partners in your area, visit **sba.gov/localresources**.

#### Have a healthy view of competition.

We're not always competing. We're a competitor, but if a similar business has extra work, they'll send it to us and vice versa. That's the relationship to have.

#### Record everything you do.

Navigating business relationships in this age means keeping an email record of everything you do. Leave a clear paper trail.

#### Sacrifice to ensure quality.

We don't cut corners. Sometimes you have to lose money to do quality work—it's rough, but nothing is more important.

## Seek SBA assistance to see if you qualify for business certifications.

We used to look for jobs. Now that we're on the SBA Subcontracting Network database, SubNet, and **sam.gov**, we have a continuous flow of contractors reaching out to us.

on two bridges—a lifelong dream. Joyce continues to move forward, getting Reynolds qualified for the SBA 8(a) Business Development Program, which provides free business development education to small businesses so they can better compete in the public sector. "When I came on full time, I set a goal for what I would like for the company, and I've achieved 80% of that," Joyce says. When she secures 8(a) certification for Reynolds, she'll have hit all her objectives. Then, she admits, she'll probably come up with some new ones.

## **SBA Resource Partners**

No matter your industry, location, or experience, if you have a dream, the SBA is here to help you achieve it. Our SBA Resource Partners offer mentoring, counseling, and training to help you startup and thrive at all stages of the business life cycle. These independent organizations operating across the United States and U.S. territories are funded through SBA cooperative agreements or grants.

#### **SMALL BUSINESS DEVELOPMENT CENTERS**

950+
Small Business
Development Centers

Achieve your dream of business ownership and remain competitive in an ever-changing global economy with assistance from your local SBDC. Access free counseling and free or low-cost training on topics like regulatory compliance, technology development, and international trade. Find an SBDC adviser at **sba.gov/sbdc**.

#### **SCORE**

300+
SCORE chapters

Join the ranks of other business owners who have experienced higher revenues and increased growth thanks to SCORE, the nation's largest network of volunteer business mentors. Experienced executives share real-world knowledge to fit your busy schedule. SCORE mentors are available for free as often as you need, in person, via email or over video chat. Find a mentor at **sba.gov/score**.

#### **WOMEN'S BUSINESS CENTERS**

100+
Women's Business
Centers

Women entrepreneurs receive essential business counseling and training from this national network of community-based centers. Each center tailors its services to help you navigate the challenges women often face when starting or growing a business. To learn about SBA resources for women visit **sba.gov/women**.

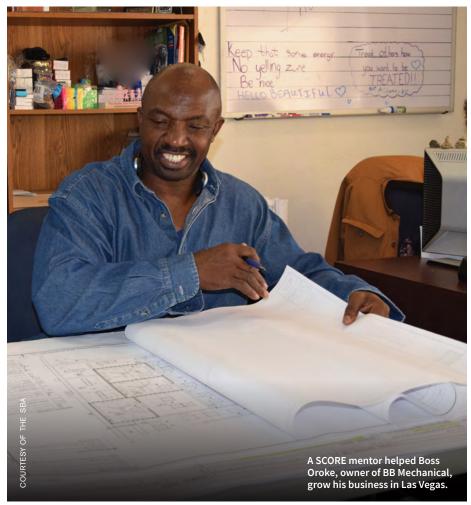
#### **VETERANS BUSINESS OUTREACH CENTERS**

**20+**Veterans Business
Outreach Centers

Veteran and military entrepreneurs receive business training, counseling, and referrals to other SBA Resource Partners at a Veterans Business Outreach Center, **sba.gov/vboc**. Receive procurement guidance to better compete for government contracts. VBOCs also serve active duty service members, National Guard or Reserve members, veterans of any era, and military spouses.

# Our Local SBA Resource Partners

SBA's Resource Partners are independent organizations funded through SBA cooperative agreements or grants.



#### **SCORE**

Visit **sba.gov/score** to start working on your business goals. Contact your local office to schedule an appointment.

#### **Downtown Las Vegas**

Bank of America building 300 S. Fourth St., suite 400 (702) 388-6104 info@scorelv.org Standard counseling hours Monday-Friday 9 a.m.-3 p.m.

#### **Downtown Henderson**

Henderson Business Resource Center 112 Water St. (702) 388-6104

#### **Stella Lake**

Urban Chamber of Commerce 1951 Stella Lake St., suite 30 Las Vegas (702) 648-6222 x112, 113 or 114

#### **Northern Nevada**

Innevation Center 450 Sinclair St. Reno (844) 232-7227

#### Nevada Women's Business Center

300 S. Fourth St., suite 400
Las Vegas
(702) 734-3555
Executive Director
Leanna Jenkins
ljenkins@nevadabof.org
Program/Marketing Coordinator
Kathleen Taylor
ktaylor@nevadabof.org



#### Nevada Small Business Development Centers

#### Carson City and Douglas County

Rural Business Advisor Kathy Halbardier kathyshalbardier@gmail.com

## Churchill Economic Development Authority SBDC

448 W. Williams Ave., suite 103 Fallon (775) 423-8587 Fax (775) 423-1759

#### City of Fernley Business & Entrepreneur Technology Center SBDC

595 Silver Lace Blvd. (775) 423-8587

#### **Eastern Nevada SBDC**

744 E. North Industrial Way, Ely (775) 772-2891

#### **Elko SBDC**

Great Basin College Technical Arts Building, room 101 1500 College Parkway (775) 385-6114

#### **Ely SBDC**

Rural Nevada Development Corp. 1320 E. Altman St. (775) 289-8519

#### **Hawthorne SBDC**

Mineral County Economic Development Authority 901 E St. (775) 945-5896 Fax (775) 945-1257

#### **Las Vegas SBDC**

Urban Chamber of Commerce 1951 Stella Lake St. (702) 876-0003 Fax (702) 876-0029

#### **Laughlin SBDC**

Chamber of Commerce 1585 S. Casino Drive (702) 298-2214 Fax (702) 298-5708

#### Mesquite Region Economic Development SBDC

11 West Pioneer Blvd., suite A Mesquite (702) 344-5500 Fax (702) 946-1315

#### **Nevada SBDC**

University of Nevada, Reno College of Business Ansari Business Building, room 411 (775) 784-1717 Fax (775) 784-4337

#### **Nevada SBDC at UNLV**

4505 S. Maryland Parkway Las Vegas (702) 257-5509

#### **Pahrump SBDC**

NSB Building, second floor 1301 S. Highway 160 (775) 751-1947 Fax (775) 751-1933

#### University of Nevada Cooperative Extension SBDC

8050 Paradise Road Las Vegas (702) 257-5509

#### UNLV Research and Technology Park SBDC

8400 W. Sunset Road, fourth floor Las Vegas (702) 895-5019



# **Veterans Business Outreach Center**

Veteran entrepreneurs or small business owners can receive business training, counseling and mentoring, and referrals to other SBA Resource Partners at a Veterans Business Outreach Center, **sba.gov/vboc**. This is also the place to receive procurement guidance, which can help your business better compete for government contracts.

Chief Executive Officer Coreena Conley 3831 N. Freeway Blvd., suite 105 Sacramento, CA (916) 527-8400 admin@vbocix.org



# Your Advocates

The SBA offices of advocacy and ombudsman are independent voices for small business within the federal government.

#### **Advocacy**

When you need a voice within the federal government for your interests as a small business owner, the SBA's regional advocates are here to assist. The advocates analyze the effects of proposed regulations and consider alternatives that minimize the economic burden on small businesses, governmental jurisdictions, and nonprofits. Find your regional advocate at **sba.gov/advocacy**.

#### Your advocate helps with these small business issues:

- » if your business could be negatively affected by regulations proposed by the government
- » if you have contracting issues with a federal agency
- » when you need economic and small business statistics

The SBA's Office of Advocacy also independently represents small business and advances its concerns before Congress, the White House, federal agencies, federal courts, and state policy makers.

#### **Ombudsman**

Entrepreneurs who have an issue with an existing federal regulation or policy can receive assistance from the SBA's national ombudsman.

#### The ombudsman's office can help you:

- » resolve regulatory disputes with federal agencies
- » reduce unfair penalties and fines
- » seek remedies when rules are inconsistently applied
- » recover payment for services done by government contractors

To report how a proposed federal regulation could unfairly affect you, find your regional SBA advocate at sba.gov/advocacy.

To submit a comment about how your business has been hurt by an existing regulation, visit sba.gov/ombudsman/comments.

Make your voice heard by participating in a Regional Regulatory Enforcement Fairness Roundtable or a public hearing hosted by the SBA's national ombudsman. These events are posted periodically on the ombudsman website,

#### sba.gov/ombudsman.

To submit a comment or complaint through the online form, visit **sba.gov/ombudsman/comments**. Your concerns will be directed to the appropriate federal agency for review. The SBA will collaborate with you and the agency to help resolve the issue.



# How to Start a Business in Nevada

Thinking of starting a business? Here are the nuts & bolts.

#### **The Startup Logistics**

Even if you're running a home-based business, you will have to comply with many local, state, and federal regulations. Do not ignore regulatory details. You may avoid some red tape in the beginning, but your lack of compliance could become an obstacle as your business grows. Taking the time to research regulations is as important as knowing your market. Carefully investigate the laws affecting your industry. Being out of compliance could leave you unprotected legally, lead to expensive penalties, and jeopardize your business. Access the Nevada Department of Business and Industry's business startup guide at **business**.

nv.gov/resource\_center/nevada\_business\_start\_up\_guide.

#### Market Research

Need to do research on your clients and location? View consumer and business data for your area using the Census Business Builder: Small Business Edition, https://cbb.census.gov/sbe. Filter your search by business type and location to view data on your potential customers, including consumer spending, and a summary of existing businesses, available as a map and a report.

#### **Business License & Zoning**

Licenses are typically administered by a variety of state and local departments. It is important to consider zoning regulations when choosing a site for your business. Contact the local business license office where you plan to locate your business. You may not be permitted to conduct business out of your home or engage in industrial activity in a retail district. For more information visit https://www.nvsilverflume.gov/home.

#### **Name Registration**

Register your business name with the county clerk where your business is located. If you're a corporation, also register with the state.

#### **Taxes**

As a business owner, you should know your federal tax responsibilities and make business decisions to comply with certain tax requirements. The IRS Small Business and Self-Employed Tax Center, **go.usa.gov/xPxYR**, offers information on a variety of topics including: obtaining an Employer Identification Number, paying and filing income tax, virtual workshops, forms, and publications.



As the IRS continues to implement some of the Tax Cuts and Jobs Act provisions, your tax obligations may change. Visit the Tax Reform Provisions that Affect Businesses page on **irs.gov** for the latest tax reform updates that affect your bottom line.

» State Taxes Nevada Department of Taxation (866) 962-3707

tax.nv.gov

#### **Social Security**

If you have any employees, including officers of a corporation but not the sole proprietor or partners, you must make periodic payments, and/or file quarterly reports about payroll taxes and other mandatory deductions. You can contact the IRS or the Social Security Administration for information, assistance, and forms, at (800) 772-1213 or visit **socialsecurity.gov/employer**. You can file W-2s online or verify job seekers through the Social Security Number Verification Service.

#### **Employment Eligibility Verification**

The Federal Immigration Reform and Control Act of 1986 requires employers to verify employment eligibility of new employees. The law obligates an employer to process Employment Eligibility Verification Form I-9. The U.S. Citizenship and Immigration Service offers information and assistance through **uscis.gov/i-9-central**. For forms call (800) 870-3676. For the employer hotline call (888) 464-4218 or email I-9central@dhs.gov.

E-Verify, operated by the Department of Homeland Security in partnership with the Social Security Administration, electronically verifies the Social Security number and employment eligibility information reported on Form I-9. It's the quickest way for employers to determine the employment eligibility of new hires. Visit **e-verify.gov**, call (888) 464-4218 or email e-verify@dhs.gov.

#### **Health & Safety**

All businesses with employees are required to comply with state and federal regulations regarding the protection of employees, visit **dol.gov** for information. The Occupational Safety and Health Administration provides information on the specific health and safety standards used by the U.S. Department of Labor. Call (800) 321-6742 or visit **osha.gov**.

» Office of the Labor Commissioner labor.nv.gov

Las Vegas 3300 W. Sahara Ave., suite 225 (702) 486-2650

Carson City 1818 College Parkway, suite 102 (775) 684-1890

» State safety and health regulations can be found at Nevada Division of Industrial Relations at dir.nv.gov.

#### **Employee Insurance**

Check your state laws to see if you are required to provide unemployment or workers' compensation insurance for your employees. For health insurance options, call the Small Business Health Options Program at (800) 706-7893 or visit or visit nevadahealthlink.com or healthcare.gov/small-businesses/employers.

Department of Labor Association Health Plans allow small businesses, including self-employed workers, to band together by geography or industry to obtain healthcare coverage as if they were a single large employer. For information, visit dol.gov/general/topic/association-health-plans.



- » Nevada unemployment insurance ui.nv.gov
- » Nevada workers' compensation insurance dir.nv.gov/wcs/home

#### **Environmental Regulations**

State assistance is available for small businesses that must comply with environmental regulations under the Clean Air Act. State Small Business Environmental Assistance programs provide free and confidential assistance to help small business owners understand and comply with complex environmental regulations and permitting requirements. These state programs can help businesses reduce emissions at the source, often reducing regulatory burden and saving you money. To learn more about these free services visit **nationalsbeap.org/states/list**.

» Nevada Division of Environmental Protection https://ndep.nv.gov

#### **Accessibility & ADA Compliance**

For assistance with the Americans with Disabilities Act, call the ADA Center at (800) 949-4232 or the Department of Justice at (800) 514-0301. Direct questions about accessible design and the ADA standards to the U.S. Access Board at (800) 872-2253, TTY (800) 993-2822, ta@access-board.gov or visit access-board.gov.

#### **Child Support**

Employers are essential to the success of the child support program and are responsible for collecting 75% of support nationwide through payroll deductions. The Office of Child Support Enforcement at Health and Human Services offers employers step-by-step instructions for processing income withholding orders for child support. Download the fact sheet about the Employer's Role in the Child Support Program at the Office of Child Support Enforcement's website at acf.hhs.gov/programs/css > employer responsibilities. You can also find

information about other employer responsibilities and tools that can make meeting those responsibilities easier, such as electronic income withholding orders and the Child Support Portal. Send questions to employerservices@acf.hhs.gov. For state assistance, contact the Nevada Division of Welfare and Support Services at dwss.nv.gov.

#### **Intellectual Property**

Patents, trademarks, and copyrights are types of intellectual property that serve to protect creations and innovations. The United States Patent and Trademark Office is the federal agency that grants U.S. patents and registers trademarks. For information and resources about U.S. patents and federally registered trademarks consult **uspto.gov**. Call the patent and trademark office help center at (800) 786-9199 or visit Silicon Valley USPTO in San Jose, California, **uspto.gov/siliconvalley**.

A patent for an invention is the grant of a property right to an inventor, issued by the U.S. patent office. The right conferred by the patent grant is the right to exclude others from making, using, offering for sale, or selling the invention in the United States or importing the invention into the country. For information visit uspto.gov/inventors.

There are three types of patents:

- Utility patents may be granted to anyone who invents or discovers any new and useful process, machine, manufacture, or composition of matter, or any new and useful improvement.
- Design patents may be granted to anyone who invents a new, original, and ornamental design for an article of manufacture.
- Plant patents may be granted to anyone who invents or discovers and asexually reproduces any distinct and new variety of plant, other than a tuber propagated plant or a plant found in an uncultivated state.

A trademark or service mark includes any word, name, symbol, device, or any combination, used or intended to be used to identify and distinguish the goods/services of one seller or provider from those of others and to indicate the source of the goods/services. Trademarks and service marks may be registered at both the state and federal level. The U.S. Patent and Trademark Office only registers federal trademarks and service marks. Federally registered trademarks may conflict with and supersede those registered only at the state level. Visit **uspto.gov/trademarks**.

For state registration of a trademark contact the Nevada Secretary of State, **www.nvsos.gov/sos**.

Copyrights protect original works of authorship including literary, dramatic, musical and artistic, and certain other intellectual works. Copyrights do not protect facts, ideas, and systems, although they may protect the way they are expressed. For general information contact:

#### » U.S. Copyright Office

U.S. Library of Congress
James Madison Memorial Building
101 Independence Ave. SE
Washington, DC
(202) 707-3000 or toll free (877) 476-0778
copyright.gov

## **Chambers of Commerce**

#### **African Chamber of Commerce and Tourism**

(702) 504-7292

africanchamberofcommercetourism.org

#### **Armed Forces**

(702) 518-8847

armedforceschamber.com

#### **Asian Chamber**

(702) 737-4300

lvacc.org

#### **Battle Mountain**

(775) 635-8245

battlemountainchamber.com

#### **Beatty**

(775) 553-2424

beattynevada.org

#### **Boulder City**

(702) 293-2034

bouldercitychamber.com

#### **Carson City**

(775) 882-1565

carsoncitychamber.com

#### **Carson Valley**

(775) 782-8144

carsonvalleynv.org

#### **Dayton area**

(775) 246-6210

lyon-county.org

#### Elko area

(775) 738-7135

elkonevada.com

#### **Fallon**

(775) 423-2544

fallonchamber.com

#### Filipino American Chamber

(702) 907-1088

faccgn.org

#### **Gay & Lesbian Chamber**

(702) 473-0474

glccnv.org

#### **Goldfield**

(775) 485-3560

goldfieldnevada.org

#### **Greater Austin**

(775) 964-2200

austinnevada.com

#### Henderson

(702) 565-8951

hendersonchamber.com

#### **Las Vegas Metro**

(702) 641-5822

lvchamber.com

#### **Latin Chamber Nevada Inc.**

(702) 385-7367

lvlcc.starchapter.com

#### Laughlin

(702) 298-2214

laughlinchamber.com

#### **Lincoln County Authority of Tourism**

(775) 728-4460

lincolncountynevada.com

#### Mesquite

(702) 346-2902

mesquitenvchamber.com

#### **Moapa Valley**

(702) 398-7160

moapavalleychamber.com

#### **North Lake Tahoe**

(775) 588-1728

gotahoenorth.com

#### **Pahrump Valley**

(775) 727-5800

pahrumpchamber.com

#### **Pioche**

(775) 962-5544

piochenevada.com

#### **Reno-Sparks**

(775) 636-9550

thechambernv.org

#### **Urban Chamber**

(702) 648-6222

urbanchamber.org

#### Wells

(775) 752-3540

wellsnevada.com

#### **Women's Chamber**

(702) 733-3955

womenschamberofnevada.com



#### **Economic Development**

#### **Churchill Economic Development Authority**

448 W. Williams Ave., suite 103

Fallon

(775) 423-8587

Fax (775) 423-1759

cedaattracts.com

#### **EDAWN - Economic Development Authority of Western Nevada**

Greater Reno, Sparks, Tahoe region

(775) 829-3700

edawn.org

#### **Governor's Office of Economic Development**

(800) 336-1600

diversifynevada.com

#### **Highway 95 Regional Development Authority**

Churchill, Mineral, and Pershing counties

(775) 423-8587

hwy95rda.com

#### Las Vegas Global Economic Alliance

**Greater Clark County** 

(702) 791-0000

lvgea.org

#### **Nevada Regional Economic Development**

(702) 889-9595

eb5nv.com

#### **Northern Nevada Development Authority**

Carson, Douglas, Lyon, and Storey counties (775) 883-4413

nnda.org

#### **Nye County Regional Economic Development Authority**

(775) 727-0716

nyecounty.net

#### **Northeastern Nevada Regional Development Authority**

Elko, Eureka, Humboldt, Lander, and White Pine counties (775) 738-2100

nnrda.com

#### **Rural Development**

If you are starting a business in a rural area, the USDA Rural Development office in Nevada provides business and industry loan guarantees and Rural Energy for America program grants and loans to reduce the cost of renewable energy investments and energy efficiency improvements. In addition, the USDA's Intermediary Relending program provides low-interest loans to nonprofit organizations approved as intermediaries, who then relend the funds to small rural businesses that cannot get conventional credit elsewhere. Rural Nevada Development Corp. serves as the USDA's intermediary lender in the state, providing microloans to small rural businesses.

#### **USDA Rural Development**

1390 Curry St.

Carson City

(775) 887-1222

https://www.rd.usda.gov/nv

#### Rural Nevada Development Corp.

1320 E. Aultman St.

Ely

(775) 289-8519

https://www.rndcnv.org

#### **Export Assistance**

Serving Nevada and Southern California

Regional Manager Export Solutions Group Martin Selander

SBA Office of International Trade

2302 Martin Court, suite 315

Irvine, CA

(949) 660-8935

Fax 202-481-4434

martin.selander@sba.gov

#### **U.S. Commercial Service**

Nevada USEAC of Las Vegas

300 S. Fourth St., suite 400

Las Vegas

(702) 388-6469

**Director Martin Herbst** 

(702) 540-0518

martin.herbst@trade.gov

#### Senior International Trade Specialist Hector Rodriguez

(702) 388-6694

hector.rodriguez@trade.gov

#### **Nevada USEAC of Reno/Carson City**

808 W. Nye Lane

Carson City

**Director Janis Kalnins** 

(775) 301-0037

janis.kalnins@trade.gov



#### ▲ HOW THE SBA HELPED US SUCCEED

Margot Adam Langstaff, left, and Elisa Hamill, right, sought assistance from their local Veterans Business Outreach Center, which helped them better compete for government contracts. LifeHealth of Littleton, CO has expanded to more than 30 states with offices in Washington, DC and San Antonio, TX. Their clients include the Department of Defense, the National Guard, and the Indian Health Service. They also expanded their business using an SBA-backed line of credit for \$350,000. Margot started her career as an Army medic, eventually running one of the largest outpatient clinics in the Northeast at Ft. Devens, MA.



Members of the military community can start and grow their small businesses with the help of SBA programs.

#### Need entrepreneurship training?

In Boots to Business, you explore business ownership and other self-employment opportunities while learning key business concepts. You will walk away with an overview of entrepreneurship and applicable business ownership fundamentals, including how to access startup capital using SBA resources. Boots to Business is conducted on all military installations as part of the Department of Defense's Transition Assistance Program.

#### Who's eligible?

Service members transitioning out of active duty and military spouses. Are you a veteran or member of the National Guard or Reserve or a military spouse? Boots to Business: Reboot teaches this entrepreneurship curriculum off base and in local communities. Register for either B2B program at https://sbavets.force.com.

#### For women veterans

Receive entrepreneurial training geared toward women veterans, service members, and spouses of service members through these SBA-funded programs:

- » Veteran Women Igniting the Spirit of Entrepreneurship in Syracuse, New York
- » LiftFund in San Antonio, Texas

#### For service-disabled veterans

Learn how to start and grow a small business using these SBA-funded programs:

- » Entrepreneurship Bootcamp for Veterans with Disabilities in Syracuse, New York
- » Veterans Entrepreneurship Program at the Riata Center for Entrepreneurship, Spears School of Business, Oklahoma State University in Stillwater, Oklahoma
- » Veteran Entrepreneurship Jumpstart at St. Joseph's University in Philadelphia, Pennsylvania
- » Dog Tag Inc., affiliated with Georgetown University in Washington, DC

#### **Need financing?**

#### **Loan Fee Relief**

To encourage lending to members of the military community who want to start or grow their business, the SBA reduces upfront guarantee fees on select loans. That means the cost savings will be passed down to you, the eligible veteran or qualifying military member. Ask your local SBA district office or SBA Lender about the Veterans Advantage program.

#### Have an employee who was called to active duty?

You may receive funds that enable your business to meet ordinary and necessary operating expenses when an essential employee is called up to active duty in the military reserve. Ask your local SBA district office or SBA Lender about the Military Reservist Economic Injury Disaster Loan.

#### **Interested in contracting?**

Veteran-owned and service-disabled veteran-owned small businesses interested in federal contracting receive training from the Veteran Institute for Procurement, which offers a platform with three training programs to assist veterans. Visit **nationalvip.org**.

#### **VIP Start**

Enter the federal market and become ready for procurement. Nearly 200 veteran-owned businesses from 29 states plus Washington, DC have graduated from the program.

#### **VIP Grow**

Strategize to expand and operate within the federal marketplace. More than 700 veteran-owned businesses from 42 states plus DC and Guam have graduated from this program.

#### **VIP International**

Enter or expand your federal and commercial contracting opportunities overseas.

#### **Get certified**

Learn about the service-disabled veteranowned small business certification program on page 50.

#### For more assistance

Veteran and military entrepreneurs receive business training, counseling, and referrals to other SBA Resource Partners at a Veterans Business Outreach Center, **sba.gov/vboc**. For veterans business information visit **sba.gov/veterans**.



# Workforce Recruitment

Find qualified workers at these makerspace initiatives funded by the SBA.

If you are a small business employing skilled laborers, access a new talent pool for recruitment at your local makerspace.

#### How it benefits you

These community operated workspaces provide training and resources to better prepare workers for the job market, offering job-specific and soft skills training. Connect with one of these organizations to see if these makerspace participants could work for your small business.

California California

Workshops for Warriors, **wfw.org**, trains, certifies to national standards, and places veterans into advanced manufacturing careers nationwide.

Vocademy in Riverside, **vocademy.com**, trains underserved populations for vocational careers in manufacturing.

#### Indiana

Ruckus Makerspace in Indianapolis, **ruckusindy.com**, provides coaching and job placement complementing day-to-day job skills training.

#### Massachusetts

The Clubhouse-to-Career Pathways to Success program in Roxbury, **flagshipclubhouse.org/c2c**, places its participants in meaningful employment matching their skill sets.

#### Missouri

Rightfully Sewn in Kansas City, rightfullysewn.org, prepares at-risk women and underserved populations for entry level sewing positions, increasing their tailoring and production management skills.

#### **New Hampshire**

Monadnock Art x Tech Makerspace in Peterborough fills the need for qualified welders in construction and industry, visit **monadnockartxtech.org**.

#### **New Jersey**

New Jersey Institute of Technology Makerspace in Newark connects participants with entry level advanced manufacturing jobs, in addition to an apprenticeship program, visit njitmakerspace.com.

#### **New York**

The Foundry in Buffalo, thefoundrybuffalo.org, operates four makerspaces, metal and wood shops and tech and textile labs, in support of education and entrepreneurship.

#### **North Carolina**

Forge Greensboro connects untapped talent to employment opportunities through pre-apprenticeship programs and accreditation, visit **forgegreensboro.org**.

#### Oklahoma

Fab Lab Tulsa prepares participants with high-value skills to secure careers as operators and technicians in digital fabrication, visit **fablabtulsa.org**.

#### Pennsylvania

NextFab's Furnishing a Future program in Philadelphia places trained carpenters, visit **nextfab.com**.

# **Entrepreneurial Resources**

#### **Online Resources**

Find free short courses and learning tools to start and grow your small business at **sba.gov/learning**. The free SBA Online Learning Center is a great resource for every entrepreneur, especially rural business owners looking for easy access to vital business training.



#### Courses include:

- · writing your business plan
- · buying a business
- · financing options
- digital and traditional marketing to win customers
- disaster recovery
- · understanding your customer

#### Native American Workshops

Tribal enterprises and business organizations can receive training at an SBA Entrepreneurial Empowerment Workshop. These workshops cover business concepts important for starting, growing, or expanding a small business. RedWind instructors identify and help participants avoid common pitfalls. Learn how to prepare a business plan, gain access to capital, and basic book keeping. Request a workshop in your area by visiting **nativesmallbusiness.org**.

Visit **sba.gov/learning** for free courses and learning tools to start and grow your small business.

# Advertise your company here.

Reach an unparalleled audience of small business owners with the U.S. Small Business Administration's Small Business Resource Guide.

contact info@newsouthmediainc.com

# Write your Business Plan

Your business plan is the foundation of your business. Learn how to write a business plan with the help of an SBA Resource Partner.



#### Business plans help you run your business.

A good business plan guides you through managing your business. You'll use your business plan as a roadmap for how to structure, run, and grow your new business.

Business plans can help you get funding or bring on new business partners. Investors want to see a return on their investment. Your business plan is the tool you'll use to convince people that working with you—or investing in your company—is a smart investment. Brain storm with a business counselor (visit one of our SBA Resource Partners detailed on page 10) and write a **traditional business plan**, which uses a standard structure and detailed sections. Once you've got it all down, you can then condense it to a lean startup business plan, which typically contains key points on only one page.

### TRADITIONAL BUSINESS PLAN FORMAT

When you write your business plan, you don't have to stick to the exact business plan template. Instead, use the sections that make the most sense for your business and your needs.

#### **Executive Summary**

Briefly summarize your company and why it will be successful. Include your mission statement, your product or service, and basic information about your company's leadership team, employees, and location. You should also include financial information and high-level growth plans if you plan to ask for financing.

#### **Company Description**

Go into detail about the problems your business solves. Be specific as to audience and location. List out the consumers, organizations, or businesses your company plans to serve.

Explain the competitive advantages you have that will make your business successful. Are there experts on your team? Have you found the perfect location? Your company description is the place to boast about your strengths.

#### **Market Analysis**

Demonstrate a solid understanding of your industry outlook and target market. This is where it pays to partner with an experienced business counselor from your local Small Business Development Center, SCORE, Women's Business Center, or Veterans Business Outreach Center—all these SBA Resource Partners provide free or low-cost business assistance. Competitive research will show what other businesses are doing and their strengths. In your market research, look for trends and themes. What do successful competitors do? Why does it work? Can you do it better? Now's the time to answer these questions.

#### **Organization and Management**

Explain how your company will be structured and who will run it.

Describe the legal structure of your business. State whether you have or intend to incorporate your business as a C or an S corporation, form a general or limited partnership, or if you're a sole proprietor or limited liability company.

# Want to see an example of a business plan?

View examples of business plans at sba.gov/business-guide/plan/ write-your-businessplan-template

TRADITIONAL BUSINESS PLAN CHECKLIST
☐ Executive summary
☐ Company description
☐ Market analysis
☐ Organization and management
☐ Service or product line
☐ Marketing and sales
☐ Funding request
☐ Financial projections
☐ Appendix

Use an organizational chart to show the hierarchy. Explain how each person's experience will contribute to the success of your venture. Consider including CVs of key members.

#### **Service or Product Line**

Describe what you sell or what service you offer. Explain how it benefits your customers and the product lifecycle. Share your plans for intellectual property, like copyright or patent filings. If you're doing research and development for your service or product, explain it.

#### **Marketing and Sales**

Your marketing strategy should evolve and change to fit your needs in each context.

Describe how you'll attract and retain customers. Show how a sale will actually happen. You'll refer to this section later when you make financial projections, so be thorough.

#### **Funding Request**

If you're asking for funding, outline your funding requirements. Specify whether you want debt or equity and the terms you'd like. Your goal is to clearly explain how much funding you'll need over the next five years and how the investment will be used.

Specify if you need funds to buy equipment or materials, pay salaries, or cover specific bills until revenue increases. Explain how you'll pay off the debt.

#### **Financial Projections**

Supplement your funding request with a prospective financial outlook for the next five years. Show how your business will be a financial success.

If your business is already established, include income statements, balance sheets, and cash flow statements for the last three to five years. List collateral you could put against a loan.

Include forecasted income statements, balance sheets, cash flow statements, and capital expenditure budgets. For the first year, be even more specific and use quarterly—or even monthly—projections. Make sure to clearly explain your projections and match them to your funding requests.

Use visual organization tools--graphs and charts—to tell your business's financial story.

#### **Appendix**

Here you'll attach supporting documents or other requested materials. Common items to include are credit histories, CVs, product pictures, letters of reference, licenses, permits, patents, legal documents, and other contracts.

#### LEAN STARTUP PLAN FORMAT

Write a lean startup plan if requested from an investor, or if your business is relatively simple or you plan to regularly change and refine as you go.

Lean startup plans use more visual organization tools and only a handful of elements to describe your company's value proposition, infrastructure, customers, and finances. They're useful for visualizing your company's fundamental facts. Your business counselor can help you edit down into the Business Model Canvas, used here—the most well known style, or another lean startup template.

#### **Key Partnerships**

Note the other businesses you'll work with--suppliers, manufacturers, subcontractors, and similar strategic partners.

#### **Key Activities**

List the ways your business will gain a competitive advantage. Will you sell direct to consumers or use technology to tap into the sharing economy?

#### **Key Resources**

List resources you'll leverage to create value for your customer. Your most important assets include staff, capital, or intellectual property. Leverage business resources that might be available to women, veterans, Native Americans, and HUBZone–certified businesses.

#### **Value Proposition**

Make a clear and compelling statement about the unique value your company brings to the market.

#### **Customer Relationships**

Describe how customers will interact with your business. Think through the customer experience from start to finish. Is it automated or personal? In person or online?

#### **Customer Segments**

Name your target market. Your business won't be for everybody; it's important to have a clear sense of who you serve.

#### **Channels**

List the most important ways you'll talk to your customers.

#### **Cost Structure**

Will your company focus on reducing cost or maximizing value? Define your strategy, then list the most significant costs you'll face.

#### **Revenue Streams**

Explain how your company makes money: direct sales, memberships fees, selling advertising space? If your company has multiple revenue streams, list them all.

LEAN STARTUP PLAN CHECKLIST		
☐ Key partnerships	☐ Customer segments	
☐ Key activities	☐ Channels	
☐ Key resources	☐ Cost structure	
☐ Value proposition	☐ Revenue streams	
☐ Customer relationship	S	

# Elena Ledoux & Nargiza Mukhutdinova

CEO & GENERAL MANAGER, SUPERB MAIDS

Las Vegas, NV

Elena Ledoux and Nargiza Mukhutdinova wanted to handle their business's growth with care, so they turned to the SBA for financing assistance. With the help of an SBA-backed loan, Superb Maids was able to purchase its own building after only a few years in business. Their small business provides domestic assistance throughout southern Nevada.

Elena, a former civil litigation attorney, and Nargiza, a former architect, both shared the American dream of small business ownership, which the childhood friends were able to fulfill together in Las Vegas. Knowing the personal and economic benefits of real estate ownership, Elena and Nargiza seek to lift up their employees as well, helping several of them become first-time homeowners.

What challenge did you have? Access to capital is a big challenge when you have a
small business. Our business grew tremendously in 2018, and we found ourselves in
need of a larger building to accommodate offices, staff, and supplies. Even though
demand was there, we couldn't find a traditional lender who trusted in our ability
to capitalize long term.

We're both new to business ownership, so we also needed expert counselors to help us navigate the legal requirements and financial systems. It was important that we find a business counselor for free or low cost who could explain what we needed to know in a quick and easy way.

What was the SBA solution? Our small business qualified for an SBA-backed 504
 Certified Development Company loan from Nevada State Development Corp. The
 SBA guarantees loans made by lending institutions to small business that would not
 otherwise be able to obtain financing. Our SBA-backed loan allowed us to purchase
 a building with a long-term, fixed-rate mortgage. Our new 1,900-square-foot facility
 allowed us to add staff and gives us room to grow.

We also participated in the SBA Emerging Leaders program, where we learned practical tools to pursue new paths for business success. In the class, we created a three-year growth plan, which required us to review the fundamentals of business ownership and make the best decisions for ourselves and our employees moving forward.

• What benefit did this have for you? The SBA-backed 504 loan helped us become one of the leading residential cleaning companies, serving over 5,000 clients with a team of over 40 in the Las Vegas Valley. We've grown annual sales from \$48,000 to \$1.1 million in only three years. We've made Superb Maids a superb place to work. We offer flexible working schedules, health insurance, retirement benefits, and home buying assistance for all employees. We strive to support their professional goals as we support each other.



# The SBA-backed 504 loan helped us become one of the leading residential cleaning companies."

Elena Ledoux & Nargiza Mukhutdinova CEO & General Manager, Superb Maids

## **FUNDING PROGRAMS**

**Financing Your Small Business** 



ennifer and Jeff Herbert's home-based brewing has expanded into a global, multimillion dollar enterprise thanks to SBA assistance. Using Arizona honey and ingredients they've sourced from around the world (such as Tahitian vanilla and Moroccan saffron), the Herberts are selling nearly 30,000 gallons annually of their honey-based fermented beverage. They operate a downtown Prescott, Arizona tasting room and state-of-the-art production facility, creating jobs and building a local craft industry. The Herberts, founding members of the American Mead Makers Association, have traveled around the world hosting pairing events and pouring at craft beverage festivals.

#### Challenge

The Herberts wanted to scale up their meadery while also staying true to their values of quality ingredients and craft process. It is often difficult for new entrepreneurs or unique concepts like a meadery to get traditional financing, even though they knew they had a great idea, the backing wasn't there to expand. They say that choosing to do something new breaks the mold, which can be uncomfortable for traditional lenders.

#### Solution

Thanks to guidance from an SBA Resource Partner, the Small Business Development Center at Yavapai Community College, Jennifer and Jeff learned about financing that worked for them. The SBA guarantees loans made by lending institutions to small business that would not otherwise be able to obtain financing. Their small business qualified for two SBA-backed loans totaling more than \$600,000. The Herberts' first SBA-backed loan allowed them to acquire commercial property to design and build their mead production facility. Their second SBA-backed loan provided the funding for professional brewing equipment to complete their 7,450-square-foot production space. The Herberts recently purchased a historic building in downtown Phoenix, Arizona to open a mead-pairing restaurant.

#### **Benefit**

The Herberts started with two employees and now have over 20 producing 29,000 gallons this year. From a homegrown setup, Jennifer and Jeff are now charting revenue in excess of \$2.6 million and distributing to 37 states, across Europe and Southeast Asia. They have plans for another expansion, including a shipping warehouse to manage their online retail and wholesale orders.



# 5 Tips for Success

#### Get guidance.

Develop a working relationship with an SBA Resource Partner (see page 10) to help you find the funding that works best for you.

#### Define your lending needs.

Determine if a loan is right for you. Is this the right time? How much do you need? What are you going to use it for?

#### Talk to multiple lenders.

See who best matches you and your business. Has the lender successfully worked with other businesses in your industry?

#### **Check all options.**

Consult with your lender to see if you're eligible for SBA financing programs, determined by your industry & experience; collateral; credit score; and the relationship & transparency you develop with the lending agent.

#### Be ready for the ups and downs.

Your entrepreneurial endeavor will be a roller coaster ride filled with challenges and successes. The path is all consuming so make sure that you love what you do. Passion is the price of admission.

### Lender Match

Find a lender interested in working with you at sba.gov/lendermatch. This matching tool connects entrepreneurs with SBA Lenders in vour area.



#### **SBA-backed Loans**

help small business owners and entrepreneurs who are creditworthy but don't qualify for conventional financing. If you cannot obtain a business loan with reasonable rates and terms, contact your local SBA Lender to see if you are eligible for SBA programs. The SBA works with participating lenders to reduce their risk, increasing the likelihood your loan will be approved with the terms that work best for you. The guarantee is conditional on the lender following SBA program requirements. Just like with any other loan, you make your loan payments directly to your lender in accordance with your terms.

#### HERITAGE BANK OF NEVADA LOCAL COMMUNITY BANKING

Heritage Bank is Proud To Be Named #1 SBA 504 Lender STAN WILMOTH

in Northern Nevada 2011 - 2017\*





It's not how big your bank is. It's how big you are with your bank.™

\* As named by the Nevada State Development Corporation.

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- Business Loans and Lines
- Commercial Real Estate Loans
- Construction Loans
- Consumer Checking and Loans
- High tech Products: Mobile Banking, Remote Deposit
- Mortgage Loan Origination



Seven Full Service Branch Locations in Northern Nevada

Small Business Loans and Lines of Credit SBA7(a) and 504 business loans **Government Guaranteed Loans** 

Small businesses are big to Heritage Bank. We're experts in small business lending and SBA loan programs.

If you'd like to experience banking done the right way, give us a call or come on by anytime. You'll find Free coffee and the friendly bankers.

WWW.HERITAGEBANKNEVADA.COM FDIC 🔝





# SBA Lenders

Our participating SBA Lenders serve all Nevada. For information visit **sba.gov/nv**.

#### STATE WIDE LENDERS

#### **America First Federal Credit Union**

(800) 999-3961

americafirst.com

#### **Bank of America**

(888) 287-4637

bankofamerica.com

#### **BOULDER CITY**

#### **Nevada State Bank**

1000 Nevada Highway (702) 706-9240

#### **Wells Fargo**

412 Nevada Highway (702) 293-1232

#### **CARSON CITY**

#### **Mutual of Omaha Bank**

1101 N. Carson St. (775) 885-1205

#### **HENDERSON**

#### **America First Federal Credit Union**

370 N. Stephanie St. (702) 968-1100

#### **First Savings Bank**

1700 W. Horizon Ridge Parkway, suite 101 (702) 323-7611

#### **Umpqua Bank**

2200 Paseo Verde Parkway, suite 100 (866) 486-7782

#### **Valley Bank of Nevada**

4343 E. Sunset Road (702) 558-7310

#### LAS VEGAS

#### **Bank of George**

9115 W. Russell Road, suite 110 (702) 851-4204

#### **Bank of Nevada**

2700 W. Sahara Ave. (702) 310-4067

#### **Bank of the West**

4813 S. Eastern Ave. (702) 998-3057

#### **Celtic Bank**

1925 Village Center Circle, suite 150 (702) 806-9371

#### Chase

3770 Howard Hughes Parkway, suite 240 (702) 733-2629

#### **City National Bank**

2320 E. Tropicana Ave. (702) 968-2363

#### **Clark County Credit Union**

2625 N. Tenaya Way (702) 939-3088

#### **East West Bank**

4711 Spring Mountain Road (702) 475-6128

#### **First Foundation Bank**

6725 Via Austi Parkway, suite 100 (702) 851-4807

#### **First Security Bank of Nevada**

9130 W. Russell Road, suite 100 (702) 853-0904

#### **Meadows Bank**

8912 Spanish Ridge Ave., suite 100 (702) 471-2045

#### **Mutual of Omaha Bank**

2360 Corporate Circle, suite 410 (702) 492-5710

#### **Nevada State Bank**

750 E. Warm Springs Road (702) 855-4670

#### **Royal Business Bank**

3919 Spring Mountain Road (702) 405-2543

#### **US Bank**

2300 W. Sahara Ave., suite 120 (702) 251-1647

#### Wells Fargo Bank

6325 S. Rainbow Blvd., suite 230 (702) 247-5351

#### MESQUITE

#### **America First Federal Credit Union**

370 N. Stephanie St. (702) 346-0389

#### **Bank of Nevada**

11 Pioneer Blvd. (702) 346-6600

#### **Nevada State Bank**

1130 W. Pioneer Blvd. (702) 706-9690

#### PAHRUMP

#### **Meadows Bank**

3250 NV-160 (775) 537-2265

#### **Nevada State Bank**

1301 S. NV-160 (775) 393-2305

#### RENO

#### **Bank of America**

5905 S. Virginia St. (775) 688-8900

#### **Great Basin FCU**

9770 S. Virginia St. (775) 789-3166

#### **Greater Nevada Credit Union**

9790 Gateway Drive, second floor (775) 334-8674

#### Heritage Bank of Nevada, a division of Glacier Bank

2330 S. Virginia St. (775) 321-4127

#### **Nevada State Bank**

1 W. Liberty St., second floor (775) 688-6920

#### **Plumas Bank**

5050 Meadowood Mall Circle (775) 786-0907

#### **United FCU**

980 Ambassador Drive (775) 329-6673 Wells Fargo Bank 5340 Kietzke Lane, second floor (775) 689-6141

#### **ELKO**

#### **Elko Federal Credit Union**

455 Eighth St. (775) 738-4142

#### **Nevada State Bank**

2915 Mountain City Highway (775) 393-2350

#### **U.S. Bank**

801 Idaho St. (775) 738-3166

#### **OUT OF STATE LENDERS**

#### **Bank of Hope**

(213) 639-1700

bankofhope.com

#### **Byline Bank**

(773) 244-7000

bylinebank.com

#### **Celtic Bank**

(800) 509-6191

celticbank.com

#### **Commonwealth Business Bank**

(323) 988-3000

cbb-bank.com

#### **Compass Bank**

(205) 297-1986

bbvacompass.com

#### **Finwise Bank**

(801) 545-6000

utahcommunitybankonline.com

#### **First Bank**

(314)995-8700

firstbank.com

#### **First Bank Financial Centre**

(888) 569-9909

fbfcwi.com

#### **First Home Bank**

(727) 394-2265

firsthomebank.com

#### **Five Star Bank**

(585) 786-3131

five-starbank.com

#### **Hana Small Business Lending**

(213) 240-1234

hanafinancial.com

#### **Harvest Small Business Finance**

(760) 487-5663

harvestsbf.com

#### **Independence Bank**

(406) 265-1241

ibyourbank.com

#### Live Oak Banking Co.

(910) 790-5867

liveoakbank.com

#### **Newtek Small Business Finance**

(212) 356-9500

newteksbfinance.com

#### **Open Bank**

(213) 892-9999

myopenbank.com

#### **Pacific City Bank**

(213) 210-2000

paccitybank.com

#### **Pacific Premier Bank**

(714) 431-4000

ppbi.com

#### **Plumas Bank**

(530) 283-7305

plumasbank.com

#### ReadyCap Lending

(888) 354-0822

readycapital.com

#### **Seacoast Commerce Bank**

(858) 432-7000

sccombank.com

#### **Spirit of Texas Bank**

(979) 846-8000

sotb.com

#### **Stearns Bank**

(320) 253-6607

stearnsbank.com

#### T Bank

(972) 720-9000

tbank.com

#### **Touchmark National Bank**

(770) 407-6700

touchmarknb.com

#### **United Community Bank**

(706) 745-2151

ucbi.com

#### **United Midwest Savings Bank**

(937) 585-5861

umwsb.com

#### **US Metro Bank**

(714) 620-8888

usmetrobank.com

#### Participating Certified Development Companies

#### Nevada State Development Corp.

1551 Desert Crossing Court

Las Vegas

President Evan Dickson

(702) 877-9111

edickson@nsdc.com

#### **TMC Development**

10161 Park Run Drive, suite 150

Las Vegas

Senior Vice President Chris Hunter

(702) 318-6515

chris@tmcfinancing.com

#### **Statewide CDC**

4790 Caughlin Parkway #514

Reno

Senior Vice President Brian Wallace

(775) 451-5000

#### **CDC Small Business Finance**

(800) 611-5170 or (866) 674-9240

#### Mountain West Small Business Finance Las Vegas

(801) 412-3779

#### Participating Microlenders

#### **Prestamos CDFI**

4070 N. Martin Luther King Blvd. North Las Vegas (702) 207-1614

#### **DreamSpring**

1951 Stella Lake St. #24 Las Vegas (800) 508-7624

#### **Nevada Women's Business Center**

**Business Opportunity Fund** 300 S. Fourth St., suite 400 Las Vegas (702) 734-3555

#### **Community Advantage** Lenders

#### **Prestamos CDFI**

(702) 207-1614

#### **DreamSpring**

(800) 508-7624

#### **CDC Small Business Finance**

(800) 611-5170 or (866) 674-9240

#### **Export Assistance Lenders**

#### **Bank of George**

(702) 851-4200

bankofgeorge.com

#### **Bank of Nevada**

(702) 248-4200

westernalliancebancorporation.com

#### **City National Bank**

(702) 968-2363

cnb.com

#### **East West Bank**

(702) 475-6128

eastwestbank.com

#### **First Independent Bank**

(775) 828-2000

westernalliancebancorporation.com

#### **Greater NV Credit Union**

(775) 334-8674

gncu.org

#### Heritage Bank of Nevada, a division of Glacier Bank

(775) 348-1000

Heritagebanknevada.com

#### **Meadows Bank**

(702) 471-2045

meadowsbank.bank

#### **GREATER BANKING SOLUTIONS FOR YOUR** BUSINESS

At Greater Nevada Credit Union, we offer financial solutions that fit your business needs today and options for those to come.

- Flexible business checking options
- Convenient remote deposit
- Competitively priced merchant services
- Cash management tools for 24/7 account access
- fill Local branches open six days a week
- gncu.org/commercial
- 800-421-6674



GREATER NEVADA

**COMMERCIAL SERVICES** 

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# **Financing 101**

What do you need funding for?

Administration

- · Start or purchase a business
- Purchase, renovate or expand facilities
- Purchase inventory, equipment or machinery
- Revolving credit/working capital for day-to-day expenses
- Export a product or service



I need investors.

Look into SBICs.

I need to research and

I need to research and develop a business idea for commercialization.

or STTR programs.

Research the SBIR



I'm bidding on a contract that requires me to be bonded.

Ask for information on SBA surety bonds.

**2 Do you need help with your business plan or loan package?**If so, SBA Resource Partners can help. Find a list at your local SBA district office.



- 3 Now that you have your business plan and loan package ready, contact an SBA Lender to see if you qualify. There are two options...
- A. Check out Lender Match (sba.gov/lendermatch) to find an SBA Lenders who may specialize in your industry or type of project.



Visit your local SBA district office for a list of local SBA Lenders.

#### Be prepared to discuss:

- size and purpose of your loan
- how long your business has operated
- your credit history
- collateral
- financial projections
- technical assistance/ mentoring needs



Need Financing?

Visit your local SBA office or lender to learn about these funding options.

#### The 7(a) Loan, the SBA's Largest Financing Program

If you cannot get conventional financing and you meet the eligibility requirements, you can use a 7(a) loan to buy real estate, equipment, or inventory for your small business. It may also be used for working capital, to refinance business debt or purchase a small business.

MAX LOAN AMOUNT: \$5 million

INTEREST RATE: generally prime + a reasonable rate capped at 2.75%

**TERMS:** loan term varies according to the purpose of the loan, generally up to 25 years for real estate, 10 years for other fixed assets and working capital

**GUARANTEE: 50 to 90%** 

#### **CAPLines**

Meet your revolving capital needs with lines of credit. CAPLines can be used for contract financing, seasonal lines of credit, builders line of credit, or for general working capital lines.

#### **SBA Express Loan**

Featuring a simplified process, these loans are delivered by experienced lenders who are authorized to make the credit decision for the SBA. These can be term loans or revolving lines of credit.

**MAX LOAN AMOUNT:** \$350,000

**INTEREST RATE:** for loans less than \$50,000, prime + 6.5%; for loans of \$50,000 and greater, prime + 4.75%

**TERMS:** loan term varies according to the purpose of the loan, generally up to 25 years for real estate and 10 years for other fixed assets and working capital

**GUARANTEE:** 50%

#### **Community Advantage**

A financing program for women, veterans, low-income borrowers, and minority entrepreneurs just starting up or in business for a few years. Receive free business counseling as you work with a community-based financial institution.

INTEREST RATE: prime + 6%

**TERMS:** up to 25 years for real estate, 10 years for equipment and working capital

**GUARANTEE:** 75 to 90%



Eligible businesses can startup and grow with working capital or funds for supplies, equipment, furniture and fixtures. Borrow from \$500 to \$50,000 and access free business counseling from microlenders.

**INTEREST RATE:** loans less than \$10,000, lender cost + 8.5%; loans \$10,000 and greater, lender cost + 7.75%

TERMS: lender negotiated, no early payoff penalty

#### 504 Certified Development Company Loan

If you do not qualify for traditional financing, but would like to purchase or renovate real estate or buy heavy equipment for your business, ask about the 504 loan. It provides competitive fixed-rate mortgage financing through a lender and a Certified Development Company.

MAX LOAN AMOUNT (UP TO 40% OF THE TOTAL PROJECT): up to \$5 million; \$5.5 million for manufacturing or energy public

policy projects

INTEREST RATE: below market fixed rates for 10, 20 or 25 year terms

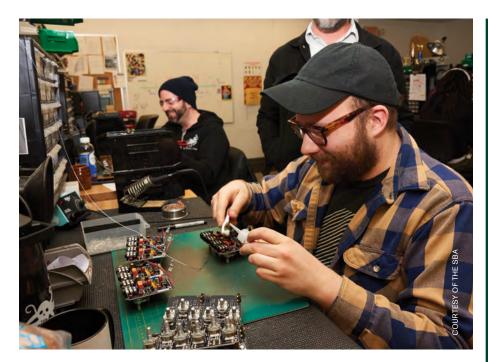
**TERMS:** 20 or 25 years for real estate or long-term equipment, 10 years for general machinery and equipment

**GUARANTEE:** the lender provides a senior loan for 50% of the project cost (with no SBA guarantee); the CDC finances up to 40% in a junior lien position (supported by the SBA guarantee)

**SPECIAL CONDITION:** a minimum borrower contribution, or down payment, is required, amounts vary by project but are usually 10%

# Go Global with International Trade

Stabilize seasonal sales and become less less dependent on any one market by exporting.



#### **Expand your Market**

Small businesses can enter and excel in the international marketplace using State Trade Expansion Program grants and training. Visit **sba.gov/internationaltrade** to find out if your state is participating. You can:

- · learn how to export
- participate in foreign trade missions and trade shows
- obtain services to support foreign market entry
- translate websites to attract foreign buyers
- design international marketing products or campaigns

#### Financing for International Growth

Having trouble securing capital to meet your small business exporting needs? Use SBA international trade programs to cover short or long-term costs necessary to sell goods or services abroad. Loan proceeds can be used for working capital to finance

foreign sales or for fixed assets, helping you better compete globally. Apply for lines of credit prior to finalizing an export sale or contract and adequate financing will be in place by the time you win your contract. If you've been in business for at least a year, ask your area SBA regional finance manager about the Export Working Capital program. The International Trade Loan program also helps exporters who have been adversely affected by foreign importing competition, helping you better compete globally.

Max loan amount: \$5 million Interest rate: for Export Working Capital, the rate is negotiated between borrower and lender. For the International Trade Loan, it also cannot exceed prime + 2.75% for loan amounts over \$50,000 and maturity of seven years or more.

**Terms:** For Export Working Capital, typically one year, cannot exceed three years. For International Trade Loans, up to 25 years for real estate, up to 10 years for equipment.

**Guarantee:** up to 90%

# Expert Advice on Exporting

Find an SBA professional in one of the 21 U.S. Export Assistance Centers, sba.gov/tools/local-assistance/eac, located in most major metro areas. The centers are also staffed by the U.S. Department of Commerce and, in some locations, the Export-Import Bank of the United States and other public and private organizations. Visit your local Small Business Development Center (see page 8) for exporting assistance from professional business counselors.

Export Express uses a streamlined process that expedites the SBA guarantee— what small businesses need most when preparing to export or ramping up international trade on a fast timeline.

Max loan amount: \$500,000 Interest rate: typically not to exceed prime + 6.5%

**Terms:** up to 25 years for real estate, up to 10 years for equipment, up to seven years for lines of credit

Guarantee: up to 90%

Approval time: 36 hours or less

#### **Help with Trade Barriers**

If you need assistance with international trade regulations, the SBA can be your advocate in foreign markets. Call toll free (855) 722-4877 or email your contact information and trade issue to international@sba.gov.



#### **▲ HOW THE SBA HELPED US SUCCEED**

Small businesses that qualify for the SBA State Trade Expansion Program use grant proceeds to bolster their international market presence, which EarthQuaker Devices has done in a seismic way. A manufacturer of guitar special effects pedals in Akron, OH, EarthQuaker has built an international social media fanbase delivering content in seven languages, generating millions of website page views.

EarthQuaker owners Julie Robbins & Jamie Stillman developed their global marketing strategy and multilingual promo materials with the SBA State Trade Expansion Program. The couple also received global marketing counseling and research assistance from the Ohio Small Business Development Center Export Assistance Network.

#### **Help with Trade Barriers**

If you need assistance with international trade regulations, the SBA can be your advocate in foreign markets. Call toll free (855) 722-4877 or email your contact information and trade issue to international@sba.gov.

# **R&D Opportunities for High Growth Startups**

Engaged in high-risk research and development? Compete for funding to develop your cutting-edge technology.



#### **A HOW THE SBA HELPED US SUCCEED**

Killer Snails brings science out of the laboratory and into classrooms and living rooms with award-winning educational games, such as BioDive, Assassins of the Sea, and Biome Builder. The Brooklyn, NY-based business gained access to startup funding thanks to the Small Business Innovation Research seed funding program. Dr. Mandë Holford, left, Jessica Ochoa Hendrix, right, and Dr. Lindsay Portnoy envisioned how venomous marine snail research could be used in extended reality and digital learning to engage students and meet educators' needs. The business has raised more than \$1.2 million to support a team of full-time employees. Killer Snails's tabletop, digital, augmented and virtual reality games have won national and international awards.

#### Do you work in one of these areas?

- » advanced materials
- » agTech
- » artificial intelligence
- » biomedical
- » cybersecurity
- » energy
- » first response
- » national security
- » space exploration

The Small Business Innovation Research and the Small Business Technology Transfer programs, also called America's Seed Fund, provide more than \$3.5 billion in early stage capital through a competitive awards process.

#### How it works

Every year, participating federal agencies announce topical areas that address their R&D needs. Eligible businesses submit proposals to win either grants or contracts.

There are three phases:

- » The proof-of-concept stage typically lasts from 6-12 months, and ranges from \$100,000-\$225,000.
- » The full R&D period lasts about 24 months and typically provides \$600,000-\$1.5 million.
- » The commercialization stage is when you seek public or private funds for your venture.

#### How your startup benefits

The funding agency does not take an equity position or ownership of your business. The federal government also protects data rights and the ability to win sole-source phase III contracts.

Participating agencies:

- » Department of Agriculture
- » Department of Commerce

- National Institute of Standards and Technology
- > National Oceanic and Atmospheric Administration
- » Department of Defense
- » Department of Education
- » Department of Energy
- » Department of Health and Human Services
- » Department of Homeland Security
- » Department of Transportation
- » Environmental Protection Agency
- » NASA
- » National Science Foundation

Visit **sbir.gov** to find funding opportunities and helpful program tutorials, as well as past award winners, such as Qualcomm, iRobot, Illumina, and Symantec.

### **SBIR Road Tour**

Visit **sbirroadtour.com** to learn about national events connecting entrepreneurs working on advanced tech to the country's largest source of early stage funding. Each SBIR Road Tour stop introduces participating federal agency program managers, who oversee over 5,000 new awards annually.

### **Investment Capital**

Looking for investors? For mature, profitable businesses with sufficient cash flow to pay interest, a Small Business Investment Company can help scale up your small business.

### How an SBIC works

Investment companies with financing expertise in certain industry sectors receive SBA-guaranteed loans, which means the federal government is responsible in case of default. These investment companies then use the SBA-guaranteed capital and private funds to invest in qualifying small businesses. Each SBIC has its own investment profile in terms of targeted industry, geography, company maturity, the types and size of financing they provide.

### To be eligible

The majority of your employees and assets must be within the United States. Some ineligible small businesses and activities include relenders, real estate, project financing, and foreign investment.

Visit **sba.gov** and click on Funding Program and then Investment Capital.

# Small businesses **power** our economy.

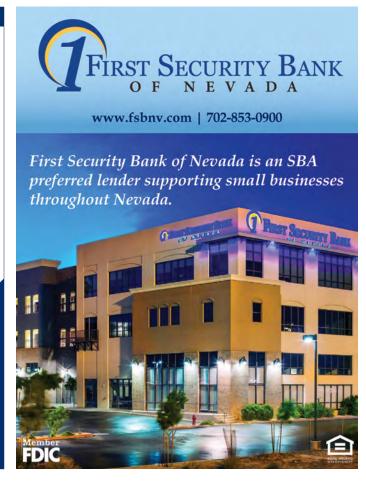
The SBA **powers**small
businesses.

Whether you dream of transforming your business idea into a thriving company, growing your customer base, or expanding into new markets or locations, the SBA is here for you. We offer programs, expertise, and access to capital that will empower you to take your small business to the next level of success.

Stop by your local SBA office or visit SBA.gov to learn how you can move your business forward with confidence.



U.S. Small Business Administration









### **How I Did It**

# Smiling After the Storm

With SBA assistance, Stephanie Vitori rebuilt her Miami Beach, FL restaurant after Hurricane Irma.

#### WRITTEN BY **JESS WALKER**

f you ask Stephanie Vitori, the person who coined the term "bittersweet" must have run a business. In the 15 years Stephanie has owned Cheeseburger Baby, the Florida burger joint has endured recessions, multiple hurricanes, and competition from corporate franchises. She has grown along with Cheeseburger Baby, changing with each stage of the business lifecycle.

Vitori worked as a delivery driver before purchasing the business in 2004. Since then, she's expanded by purchasing two food trucks. She runs an open kitchen, which means customers can watch their 100% Angus

beef cheeseburgers sizzle on the flat-top grill. Burgers are kept classic, no extra frills. "People feel at home," Stephanie says. "You're not just another table somebody has to serve." Here, everybody feels like somebody, she says. So many people love a good cheeseburger, which is why all kinds of people are attracted to her restaurant. Cheeseburger Baby's handcrafted patties have been featured on the Food Network and consumed by celebrities such as



Jay-Z and Kanye West. Stephanie has met famous chefs "all through a cheeseburger." But just as special to her is the Vietnamese couple who came in one day, speaking little English. They were eager to meet Stephanie and show her a napkin with "Cheeseburger Baby" scrawled on it. On the other side of the world, a friend had told them to come, so they did. It all just goes to show you, Stephanie says, people come together for a great cheeseburger.

#### Challenge

Despite these sweet moments, there have also been bitter ones. Hurricane Irma struck in 2017, and Cheeseburger Baby lost equipment and food supplies. Thirty percent of sales blew away with the wind. "It was a zombie zone in South Beach. People were scared to come since they thought everything was destroyed," Stephanie says. "It was the roughest road I've ever traveled."

### **Solution**

An SBA disaster assistance loan aided Cheeseburger Baby's recovery. The SBA provides direct low-interest loans to businesses of all sizes, nonprofits, homeowners, and renters to repair damage or replace property not covered by insurance or other forms of assistance. SBA disaster assistance loans can also be used to rebuild stronger, protecting your home or business against future damage caused by a disaster. The SBA also introduced Stephanie to her local

When you're affected by a disaster the SBA, the Federal Emergency Management Agency, and other organizations work together to provide assistance. Once immediate safety and security needs are met, the SBA helps get you and your community back to where you were before the disaster. Since low-interest SBA disaster assistance loans are government aid, creditworthiness and the ability to repay are taken into consideration before a loan is awarded.

# What to do after a Disaster Declaration

After a disaster is declared by the President Register with FEMA at



disasterassistance.gov or call (800) 621-3362, TTY (800) 462-7585, or visit a Disaster Recovery Center. Locations can be found at fema.gov/drc. Businesses are automatically referred to the SBA. Most homeowners and renters will be referred by FEMA to the SBA to apply for disaster loan assistance. You must complete the SBA application to be considered for assistance. If the SBA cannot help you with a loan for all your needs, we will in most cases refer you back to FEMA. If you do not complete an SBA application, you may not be considered for assistance from other agencies.

### **Express Bridge Loan Pilot Program**

Businesses affected by a Presidential disaster declaration are eligible to receive expedited financing through an SBA Express lender. These funds may be used for disaster-related purposes while the business waits for long-term financing through the SBA's direct disaster loan program.

**Loan Amount:** \$25,000 **Terms:** up to seven years

**Guarantee: 50%** 

After a disaster is declared by the SBA
Businesses of all sizes, nonprofits, homeowners, and renters are eligible to apply for an SBA disaster assistance loan. Visit a Business Recovery
Center or Disaster Loan

Outreach Center in your area or visit disasterloan.sba.gov/ela to apply for a loan. You can also call the SBA customer service center at (800) 659-2955, TTY (800) 877-8339, and ask for an application package. FEMA grant assistance for homeowners or renters is not available under an SBA declaration.

Information you need to get started:

- address of damaged residence or business and contact information
- insurance information, including type of insurance, policy numbers, and amount received
- · household and/or business income
- description of disaster-caused damage and losses



Small Business Development Center, which provided assistance with financing options and marketing. She continues to meet with SBDC advisers to remain competitive in an everchanging economy.

During disasters, the responsibility falls on the owner's shoulders. But one lesson Stephanie has learned is the value in reaching out to others for assistance and counsel. While her brick-and-mortar restaurant was being rebuilt, she sold from a food truck. When the restaurant was operational again, she advertised that with spray paint on the plywood covering the broken windows. Stephanie and her wife, Gabrie Vitori, rebuilt Cheeseburger Baby by depending on each other and SBA assistance. See their story on YouTube by searching for the 2019 Phoenix Award for Small Business Disaster Recovery. "You've got to have resiliency. You've got to swallow your pride sometimes," Stephanie says. "But you also have to believe in your product."

#### **Benefit**

For Cheeseburger Baby, that product will continue satisfying the burger hankerings of locals, celebrities, and tourists alike. Vitori sees expansion in her future—she'd like to have a brick-and-mortar restaurant and food truck in each growing town in South Florida. "My whole life is this. I've always felt a love for business ownership," Stephanie says. "That drive keeps you going."

The SBA provides direct low-interest loans to businesses of all sizes. nonprofits, homeowners, and renters to repair or replace damaged property not covered by insurance or other forms of assistance. SBA disaster assistance loans can also be used to rebuild stronger, protecting your home or business against future damage caused by a disaster. For information visit **sba.gov/disaster**.

### Keep in mind

Since an SBA disaster assistance loan is a direct loan from the government, other organizations may reduce or not award you a grant if you have received an SBA loan or other assistance for your disaster loss. Be sure to check with the organization offering assistance to see how an SBA loan might affect your eligibility for their program. In general, recovery expenses covered by insurance, FEMA or other forms of assistance may reduce the amount provided by your SBA disaster assistance loan.

### **Get Ready**

The Ready Business program, ready.gov/business, gives step-by-step guidance on how to prepare your business for a disaster. The series includes preparedness toolkits for earthquakes, hurricanes, inland flooding, power outages, and severe winds/tornadoes. Spanish materials are available.



### **Getting Back to Business:**

Six essential preparedness steps for creating a continuity plan

The financial and emotional cost of rebuilding a business after a disaster can be overwhelming. With a business continuity plan in place, you can recover more quickly. Your plan also puts you in a better position to contribute to the economic recovery of your community.



### Establish a communications plan

· Test your calling tree or communications list to reach employees to ensure they and their families are safe.



### **Protect your documents**

 Keep copies of vital business documents in a digital format or in an accessible, protected off-site location.



### **Review insurance coverage**

- Contact your insurance agent to find out if your coverage is right for your business; make sure you understand the policy limits and deductibles.
- Ask about business interruption insurance, which compensates you for lost income and covers operating expenses if your company has to temporarily shut down because of a disaster.



### Establish a solid supply chain

If your vendors and suppliers are local and the disaster is widespread, you will all be in the same situation struggling to recover. Put a disaster response plan in place to get key supplies from companies outside your area. Create a contact list of contractors and vendors you plan to use.



### Plan for an alternative location

- Identify several places to relocate your operations in case you must close your primary location for an extended time.
- Consider creative options for available office space, including sharing space and resources with other businesses.
- Allow employees to telecommute until your location reopens.



# Practice your plan with your staff Based on your location, assess your risk for every type of emergency.

 Discuss as a group how your plan would be affected by different types of disasters, such as an earthquake, tornado, flood, mudslide, or hurricane.

# Surety Bonds

SBA-backed surety bonds help small businesses succeed.

Eligible small businesses in the construction, supply, and service sectors better compete for contracting and subcontracting jobs using SBA-backed surety bonds.

### How you benefit

Surety bonds help small businesses receive the bonding assistance they need to win contracts by providing the customer with a guarantee the work will be completed.

### **How surety bonds work**

Many contracts require surety bonds, which are offered by surety companies. The SBA guarantee provides an incentive for surety companies to work with small businesses that would normally not be able to obtain the bond.

### Is the program right for you?

Small businesses that often come to the SBA for surety bonds:

- » startups and firms in business less than three years
- » businesses with credit issues or internally prepared financial statements
- » those who cannot secure bonding through regular commercial channels
- » subcontractors with a desire to establish their own bonding as a prime contractor
- » those wishing to increase their current bonding limits



### **▲ HOW THE SBA HELPED ME SUCCEED**

With SBA-backed surety bonds, Frank Spencer III has been able to better compete for commercial and government contracts. Aztec Contractors of El Paso, TX received the bonding support it needed to compete for construction contracts with the General Services Administration, U.S. Army Corps of Engineers, and the Mission and Installation Contracting Command. Frank acquired Aztec in 2006 with no capital and only two employees. Now he employs 25 full time and provides internship opportunities. Sales have grown to about \$30 million annually. Aztec now qualifies for bonding in the standard surety market without SBA support.

For all contracts and subcontracts up to \$6.5 million, the SBA guarantees bid, payment, performance, and ancillary bonds issued by surety companies. For federal contracts up to \$10 million, the SBA makes a guarantee if it's in the best interest of the government.

The SBA reimburses surety companies in case of default 90% of losses sustained for veteran & service-disabled veteran, minority, 8(a), and HUBZone-certified small businesses, and all projects up to \$100,000. The SBA reimburses 80% for all other small businesses.

# Need a surety bond guarantee fast?

For contracts under \$400,000, the process is streamlined using the SBA QuickApp program.

- » easy application
- » no need to submit financials to the SBA
- » online applications submitted to SBA authorized agents approved within hours



### Ready to start?

The SBA partners with 40 surety companies and hundreds of bonding agents. Find authorized agents at **sba.gov/osg.** Do you want to discuss the advantages of the SBA Surety Bond Guarantee program? Contact a bonding specialist:

Tamara E. Murray Denver, CO (303) 927-3479 Kevin Valdes Seattle, WA (206) 553-7277

Jennifer C. Bledsoe Washington, DC (202) 205-6153 Office of Surety Guarantees (202) 205-6540

# CONTRACTING

Doing Business with the Government



# Taking the Helm

Jennifer Rahn steers Admiral Engineering and Manufacturing to success as a government subcontractor.

WRITTEN BY MICAELA MORRISSETTE



ennifer Rahn was first hired as an office assistant at Phoenix, Arizona-based Admiral Engineering and Manufacturing Co. Rising to the top in a sector dominated by men, Rahn's career sounds a lot like the classic American success story. She got there with the help of a mentor and business growth earned as a federal government subcontractor.

For 16 years, Rahn worked side-byside with then-owner David Schlosser, who became her mentor. Rahn says she learned "everything it takes to run a machine shop. I naturally just picked it up and wanted it."

The learning curve was steep— Admiral specializes in complex machined parts for industries including aerospace and communications—and Schlosser expected as much as he gave. "When I did something wrong, he told me, and I didn't do that again," Rahn said, laughing.

One of their largest clients, aerospace and defense company L3
Technologies, nominated Admiral for the SBA Subcontractor of the Year award. As a subcontractor for L3
Technologies, Rahn said she gets great satisfaction from knowing soldiers are able to communicate with their leaders because of parts her company has made.

When Schlosser decided to retire, he asked Rahn to purchase Admiral.

"He did not want to sell to a corporation that would bring in their own people or end up foreclosing," Rahn says. "Then all your hard work is gone. I agreed because it was everything I had spent my life working on, too."

In September 2017, she took over as owner and president. Ownership transition poses a unique set of challenges. Rahn wanted to maintain relationships with her existing clients, which include

# 5 Tips for Success

### Find a mentor.

I had a great mentor in my company, and I reached for opportunity when it was in front of me.

### Always move forward.

The SBA has educational resources to improve your business know-how. To learn more about government contracting and SBA certification programs, call your local SBA district office or procurement center representative.

### Compete smart.

See if your company can use the SBA Subcontracting Network database, https://eweb1.sba.gov/subnet/client/dsp\_Landing.cfm.
SubNet connects businesses with subcontractors & small businesses with contract opportunities.

### **Know your industry.**

I see everything; I have my hands in everything. I don't want to expand to where I can't do that anymore.

#### Build a team.

Everybody feels like this is our work family. My employees are as big a part of my company as I am, so I make sure they know that.

major government contractors. She's grateful prime contractors have incentive to subcontract with small business, and that helps businesses like Admiral.

Rahn has plans to grow, but not in the typical ways. She's investing in replacing equipment, enhancing efficiency and productivity while leading Admiral into new arenas like 3D printing. Because of the stability provided by being a government subcontractor, she's able to do all of this.

# How to do business with the government

- Identify your product or service number at **naics.com**.
- Search https://beta.sam.gov to see if any federal agencies are looking for your product or service.
- Attend an SBA district office workshop on contracting. Visit **sba.gov/localassistance** to find your local office.
- Talk to a local Small Business Development
  Center counselor (see page 8) or visit a
  Procurement Technical Assistance Program
  adviser. Find your closest center at aptac-us.org.

- Obtain a free DUNS number at fedgov.dnb.com/webform.
- Register with the System for Award
  Management (sam.gov) to start doing business with the government.
- Are you eligible for SBA certification programs? Read more about the 8(a), woman-owned small business, and HUBZone programs. Find out if you are eligible and upload all required documents to **certify. sba.gov**. Submit an offer at **beta.sam.gov** on a contract that fits your business.



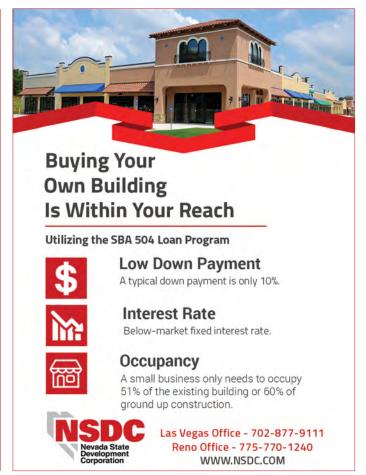
If you're having trouble with any kind of debt,

## We Can Help.

Business and Personal Debt Settlement Attorneys



**8818-3888** 



# **Government Contracting**

Is it right for you? Government contracting can be a valuable tool to grow your small business, but it isn't for everyone. Complete the following readiness assessment to help you decide whether your company can successfully compete for government contracts.

Does the government buy the product or service that you sell?



Continue to question 2.



Government contracting may not be for you at this time.



Start with your local SBA district office. If you can't identify at least three federal agencies that might buy what you sell, contracting might not be right for you.

Are you capable of fulfilling a government contract (e.g., time, staffing, and materials)?



Continue to question 3.



Your local SBA district office can help you gauge ramp-up time and other factors that contribute to government contracting success. Confirm your answer to all of the following:



- Does your company have a place of business in the U.S.?
- Is your business organized for profit?
- · Does your business generate revenue?



Continue to question 4.



These are requirements for participation in government contracting programs.

Do you have cash on hand to purchase working inventory, if needed?



Continue to question 7.



Talk to an SBA Lender about getting a line of credit or a loan to do business with the government.

Do you have an accounting system that produces financial statements, such as profit and loss statements, balance sheets, and cash flow projections?



Continue to question 6.



Before you get into government contracting, make sure your accounting system is compatible with the government's requirements. Are you credit worthy?



Continue to question 5.



Visit an SBA Resource Partner for tips on repairing your credit.



Talk to an SBA Lender about how to build credit.

Do you already have federal/state/local government contracting experience?



Continue to question 8.



If you don't yet have contracting experience, you won't reap the full benefit of opportunities like the 8(a) Business Development Program. You can participate in the 8(a) program once, so make sure it's the right time for you.

Do you know where to find contracting opportunities?



Continue to question 9.



Ask an SBA business opportunity specialist for help.

Make sure you have:

- · a DUNS number
- the NAICS codes and size standards for your industry
- · SAM registration



Continue below.



This is a requirement for participation in some government contracting programs.

# **SBA Certification Programs**

Your business could earn profit and gain valuable work experience by providing goods or services to the government.



### **◀ HOW THE SBA HELPED ME SUCCEED**

September Myres knew that becoming a government contractor would empower herself and other native peoples, while also growing her small business to the next level. She sought business development assistance from the SBA, qualifying for the SBA 8(a) Business Development Program, which helps small disadvantaged businesses compete in the federal marketplace. This program helped September strategically grow her company to become a competitive force in the environmental services industry. Sundance Consulting of Pocatello, ID has won contracts from the Army Corps of Engineers and the U.S. Forest Service. She has continually secured Department of Defense contracts to improve Native American lands adversely affected by past department activities. September often assists Native American tribes and Alaska Native villages with developing projects and community plans.

American Indians, Alaska Natives, and native Hawaiians seeking entreprenurial development training can start, grow, and expand their business with the help of the SBA, **sba.gov/naa**. The Office of Native American Affairs also consults with tribal governments prior to finalizing SBA policies affecting tribes.

Contracting certification programs are designed to help you better compete for and win federal contracts set aside for small businesses. Visit **sba.gov/ contracting** to learn more about setasides and whether one or more of these government certification programs is right for your business. To see if you are eligible and then certify as a woman-owned, HUBZone, 8(a), or All Small business, visit **certify.sba.gov**.

### 8(a) Business Development Program

If you're an entrepreneur who is socially or economically disadvantaged, you may be eligible to receive business training and government contracting assistance through the 8(a) Business Development Program, sba.gov/8a. It includes free business development

education, training workshops, and match-making opportunities with federal buyers. Firms owned by Alaska Native Corporations, Indian tribes, Native Hawaiian organizations, and Community Development Corporations are also eligible for 8(a) business development assistance.

To be eligible for the 8(a) program, your small business must:

- » be owned and controlled by U.S. citizens who are socially and/or economically disadvantaged
- » demonstrate at least a two-year track record and have potential for continued success
- » have a net worth and adjusted gross income of less than \$250,000 and assets under \$4 million

Socially disadvantaged: those subjected to racial or ethnic prejudice or cultural bias without regard to their individual qualities because of their identity as members of certain groups. The following groups often fit this status: Black Americans, Native Americans, Alaska Natives, Native Hawaiians, Hispanic Americans, Asian Pacific Americans, and Subcontinent Asian Americans. A person who is not a member of one of these groups must establish that it is more likely than not that he or she has suffered social disadvantage.

**Economically disadvantaged:** those whose ability to compete in the marketplace has been impaired because they have not had as much capital and credit opportunities compared to others in the same or similar line of business.

The benefits of the 8(a) program:

- » You are assigned an SBA professional to help coordinate business development assistance.
- » You could be awarded an 8(a) sole-source contract up to \$4 million for goods and services, \$7 million for manufacturing, exceptions apply.

8(a) small business that can provide the needed services. This is an accelerated process saving time for both you and the government agency or office.

### All Small Mentor-Protege Program

Looking for an opportunity to partner with a more experienced firm for mentorship? That effort can be rewarded in the All Small Mentor-Protege Program, **sba.gov/allsmallmpp**. At the same time you're gaining invaluable direction and experience, you and your mentor can compete for government contracts, further growing your business. To qualify for this program:

» Proteges must have a mentor prior to applying for the program. Visit your local SBA office for guidance. Ask about the SBA's Resource Partners and the Procurement Technical Assistance Program for help in connecting you with a mentor business.

- » You must be certified as a small business within your NAICS industry classification (naics.com).
- » Mentors and proteges must be organized for profit or as an agricultural cooperative.
- » Mentors cannot own more than 40% equity in the protege's business.
- » An SBA determination of affiliation must not exist between the mentor and the protege. All Small-approved partnerships receive an exclusion of affiliation for contracting purposes.

### **HUBZone**

Businesses located in Historically Underutilized Business Zones, **sba.gov/ hubzone**, can gain special access to federal contracts. To qualify for the certification, your small business must:

- » be owned and controlled by U.S. citizens, a Community Development Corporation, an agricultural cooperative, Indian tribal government, Alaska Native Corporation, or a Native Hawaiian organization
- » have a principal office located in a HUBZone, which includes Indian reservations and military facilities closed by the Base Realignment and Closure Act. Enter your address in our interactive map, maps.certify.sba.gov/hubzone/map, to see if you qualify.
- » have at least 35% of your employees living in a HUBZone



If you're a service-disabled veteran looking to enter the federal marketplace, you may be eligible for this small business certification. To determine your eligibility, contact a veterans business development officer at your local SBA office, or the SBA's Office of Veterans Business Development, **sba.gov/ovbd**. After you have set up to do business with the government in **sam.gov**, update your status as a service-disabled veteran business. Keep in mind, the SBA does not officially certify this designation, so when a contract awarded based on this eligibility is protested, the SBA will determine if your business meets the eligibility status, ownership, and control requirements.

## Women-Owned Small Business Certification

If you're a woman proprietor looking to sell to the federal government, you may be eligible for the Women-Owned Small Business certification, **sba.gov/wosb**.

Here's how to get certified:

### 1. Make sure you're eligible

- Your business must be at least 51 percent owned and controlled by one or more women who are U.S. citizens. The ownership must be direct and unconditional.
- A woman must hold the highest officer position and have managerial experience required to run the business.
- One or more women must manage the daily business operations on a full-time basis and conduct long-term decision making and planning.

To qualify as an economically disadvantaged woman-owned small business, your company must meet these criteria and the business owner and/or manager must meet certain income and asset requirements.

### 2. Register

• Register with the System for Award Management (sam.gov) to start doing business with the government.

### 3. Certify

Self-certify as a woman-owned small business or an economically disadvantaged woman-owned small business for free, or obtain certification from one of the SBA's approved third-party certifiers (which costs a fee):

- El Paso Hispanic Chamber of Commerce
- National Women Business Owners Corporation
- U.S. Women's Chamber of Commerce
- Women's Business Enterprise National Council

All required documents must be uploaded to **certify.sba.gov** prior to submitting an offer on a contract set aside for the program.

### 4. Update your status

• Update your status as a woman-owned small business in **sam.gov**.

### 5. Search the database

• Search the FedBizOpps database (**fbo.gov**) for your new business opportunity.

### Get Expert Contracting & Certification Help

Federal contracting can be complex, but you don't have to do it alone. A Procurement Technical Assistance Center adviser can help you determine if your business is ready for government contracting. An adviser can also help you register in the System for Award Management (sam. gov), and see if you're eligible for any small business certifications and/or programs. One-on-one counseling is free or low cost. Visit sba.gov/ localassistance to find your local SBA office or an SBA Resource Partner near you (see page 8).

### Regional/State Contracting Programs

Clark County Small Business Opportunity Program Royal Alexander (702) 455-8547 ralexand@clarkcountynv.gov

#### **Federal Procurement Assistance**

SBA Procurement Center
Representative
Marquiesha Gillispie
(702) 388-6651
marquiesha.gillispie@sba.gov

### Nevada Procurement Technical Assistance Center

Procurement Outreach Program Las Vegas (702) 486-2700 Carson City (775) 687-9921 Fallon (775) 687-9922 procurement@diversifynevada.com



### Free Solutions for Small Businesses

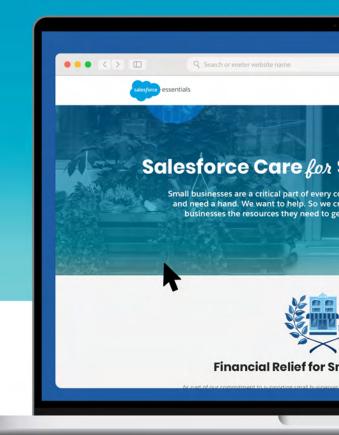
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